18P248.htm

Reg. No .....

Name .....

### M. COM DEGREE END SEMESTER EXAMINATION - APRIL 2018

#### **SEMESTER 2 : COMMERCE**

#### COURSE : 16P2COMT09 ; STRATEGIC MANAGEMENT

(For Regular - 2017 Admission & Supplementary 2016 Admission)

**Time : Three Hours** 

Max. Marks: 75

### Section A Answer any 10 (2 marks each)

- 1. Define Strategic Management.
- 2. What is a mission?
- 3. What is meant by functional level strategy?
- 4. What do you mean by question marks?
- 5. What is meant by value chain?
- 6. What are the benefits of strategic alliance?
- 7. Who is a cash cow?
- 8. Explain the specific role of strategic management.
- 9. What is meant by strategic surveillance?
- 10. What is meant by pause and proceed strategy?
- 11. What is meant by networking?
- 12. What is meant by cultural approach?

(2 x 10 = 20)

# Section B Answer any 5 (5 marks each)

- 13. What are the benefits of corporate objectives?
- 14. Explain the key variables of GE matrix.
- 15. Briefly explain the various stability strategy alternatives.
- 16. Explain the important generic strategies.
- 17. Briefly explain dependency and reduction strategy.
- 18. Explain the major components of competitive analysis.
- 19. Explain the major objectives of strategy evaluation and control.
- 20. Explain the important criteria for strategic choice.

(5 x 5 = 25)

# Section C Answer any 3 (10 marks each)

- 21. Discuss the various strategic levels in an organization.
- 22. Discuss the importance of socio-cultural environment in the process of strategic management.
- 23. Explain the various models of strategic planning.
- 24. What is meant by acquisition? What are the reasons for acquisitions? Differentiate between

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Merger and acquisition.

25. Explain the various models and tools of controlling strategies.

(10 x 3 = 30)