24U632

# **B. Sc. DEGREE END SEMESTER EXAMINATION - MARCH 2024**

#### SEMESTER 6 - PSYCHOLOGY

COURSE : 19U6CRPSY09 - MANAGING BEHAVIOUR IN ORGANIZATIONS

(For Regular - 2021 Admission and Supplementary -2020 Admission)

Time : Three Hours

Max. Marks: 75

#### PART A

#### Answer All (1 mark each)

- 1. In Maruti Udyog, every morning, all the employees start their day with assembling and doing yoga. This is an example of ------.
- 2. Who proposed the unfreezing-transforming-refreezing model of planned change?
- 3. As a professor, Mathew has to teach in a class where his daughter is studying. Identify the type of role conflict Mathew face.
- 4. An individual's ability to influence others' behaviors because of recognized competencies, talents, or specialized knowledge is called ------.
- 5. ------ is a process in which two or more interdependent individuals or groups who perceive that they have both common and conflicting goals state and discuss proposals and preferences for specific terms of a possible agreement.
- 6. ------ is derived from a Greek word meaning "The fitting together of diverse elements".
- 7. An organization that practices formality, rules, standard operating procedures, and hierarchical coordination has a ------ culture.
- 8. ------ is the tendency to interpret issues and options in either positive or negative terms.
- 9. ------ is the change concerned with human resources planning and enhancing employee competence and performance.
- 10. Those who have plenty should give to those who do not. This is called principle of

 $(1 \times 10 = 10)$ 

## PART B Answer any 8 (2 marks each)

- 11. Define role conflict.
- 12. Define social audit.
- 13. Based on your experience, give examples of effective and ineffective uses of power and their outcomes.
- 14. Explain how an organization can be legal but socially irresponsible at the same time.
- 15. What are some of the benefits of employee counselling?
- 16. If you could be strong in one type of power, which type would it be? Why?
- 17. How are relationship strategies of OD different from structural strategies?
- 18. Differentiate between Bureaucratic Culture and Market Culture.
- 19. What are the advantages and disadvantages of individual and group decision making?
- 20. How would Delphi Technique affect decision making in a network organisational design?

(2 x 8 = 16)

### PART C Answer any 5 (5 marks each)

- 21. Write a note on Conflict Resolution through Third party Mediation.
- 22. Distinguish between social obligation, social responsibility and social responsiveness.
- 23. How does national culture affect organisational culture?
- 24. Explain the concept of stress with the help of general adaptation syndrome. How does it relate to the tolerance level of individuals in organizations?
- 25. Discuss common pitfalls of group decision making.
- 26. What do you mean by ethical decision making in organizations? Explain the interactionist model of ethical decision making in organizations
- 27. Discuss important tactical choices involving the speed and style of a change effort.

(5 x 5 = 25)

#### PART D Answer any 2 (12 marks each)

- 28. Discuss employee counselling. Explain the characteristics of employee counselling, highlighting the process involved.
- 29. What is organizational culture, and what are its common characteristics? Explain with examples.
- 30. Apply the rational model of decision making in a scenario and contrast it with bounded rationality.
- 31. Explain the various strategies for negotiation.

(12 x 2 = 24)